FERALPI GROUP®

FY 2021 ABSTRACT

Voluntary Consolidated Non-Financial Statement







Among the leading steel producers in Europe, Feralpi specialises



INDEX

Our daily challenges



This document is a summary of the Consolidated Non-Financial Statement prepared by Feralpi Group, which can be consulted in its entirety on the website www.feralpigroup.com. The scope of the report coincides with the Feralpi Group's Consolidated Financial Statements at 31 December 2021. The Non Financial Statement has been prepared in accordance

with the "GRI Sustainability Reporting Standards" published by the "GRI - Global Reporting Initiative", according to the Core option, with an annual publication frequency. As with previous editions, in accordance with the decision of the Board of Directors, the Company had this voluntary Non-Financial Statement audited by a leading external auditor.



ENSURING THE SAFETY IN THEIR UNIQUENESS

Contributing to change in the steel sector

1.1

The strategy

1.2

The main strategic investments (2021-2026) 1.3

Financing for a green transition





Voluntary Consolidated Non-Financial Statement FERALPI GROUP FY 2021

INNOVATING FOR THE FUTURE OF PRODUCTION

STRATEGY. INVESTMENTS. SUSTAINABLE FINANCE

Contributing to change in the steel sector

We operate along international steel supply chains, supplying a global market that is increasingly focused on sustainable projects. Our strategy leverages decarbonisation and digitalisation to strengthen its competitive advantage and improve its environmental impact.

The sector in which we operate is at the center of major challenges in terms of climate change, the digital revolution, global welfare, and the stability of the world geopolitical system. A **responsible approach** to social and environmental issues has a positive impact on the creation of lasting value for Feralpi's stakeholders, which is why a commitment to integrating ESG aspects within our long-term strategy is a key focus that the Group has been working on in recent years.

Through our investment activities, we develop a **competitive** strategy integrated with ESG and risk management objectives: in planning, monitoring, and implementing investment projects, we considers environmental impact (E), social and human resources impact (S), and integration with business and sustainability goals (G) as priorities, along with process, product, and service quality, productivity increase, cost reduction, efficiency improvement (economic value generation), and thus implementation timing.



Chapter 1 Voluntary Consolidated NFS 2021 - "Feralpi Group"

Visit our corporate website feralpigroup.com/gruppo





Read the Consolidated Financial Statements of Feralpi Holding

INNOVATING FOR THE FUTURE OF PRODUCTION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

1.1

The strategy

Strategic pillars

Pillars of sustainability

- 1. Strengthening the core business
- 2. Internationalisation
- 3. Sustainability and innovation
- 4. Strengthening the operating model

- Contribute to reducing consumption and impacts
- Multiplying the use of matter
- · Care, safety and development of individuals
- Inclusion and local development
- Work culture and education of new generations •
- Ethical Business Management
- Product and service quality

The commitments (2021-2026)

The fight against climate change

In terms of the environment, **Feralpi** is committed over the next 5 years to combating climate change and reducing its environmental impact through a decrease in direct and indirect **CO**, emissions, improving its energy mix by increasing the percentage of renewable energy up to 20%, and investing in solutions to improve energy efficiency, and increase the amount of residues sent for recovery.

The great skills challenge

To realise its industrial commitment, it is on people skills that the Group is focusing its attention today: on the one hand, Feralpi is working to enhance internal resources through re-skilling and up-skilling paths in relation to the investment plan and, on the other hand, to acquire talents from the market with the aim of strengthening skills already existing in the Group. On the side, work is being done to strengthen the long-term sustainability of the business by establishing a succession plan.

Comparability, automation and processes

The key objective on which the Group is working at the level of financial and non-financial communication is to **achieve the best market standards**: on the one hand, the transition to international accounting standards (IAS/IFRS) and on the other hand, in adapting to all national and international regulations on sustainable development also in a voluntary form. It is then confirmed the commitment, especially in ESG terms, to drafting cross-cutting internal policies and to bring the company in line with international best practices.

Chapter 2 Voluntary Consolidated NFS
2021 - "Strategy and management"

Discover more on our materiality process and stakeholder engagement



Read more about our progress in relation to the 2030 ambitions INNOVATING FOR THE FUTURE OF PRODUCTION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

1.2

The main strategic investments (2021-2026)

The Group's efforts focus on the three following directions:



increasing economic and energy efficiency (with the company Feralpi Power On);



expanding the product range and increasing production capacity (with the new rolling mill at the Riesa plant in Germany);

increased production and commercial flexibility.

New rolling mill in ESF Elbe-Stahlwerke Feralpi GmbH Equipped with the best technologies aimed at efficiency and raising quality, with a view to reducing environmental impacts and raising safety standards - it will lead to an increase in market share in Germany, expansion of the product range, and the introduction of a new product for the German market: the spooler. This technology involves 100% direct charging with inductive heating, with no direct CO_2 emissions.

New company Feralpi Power On

Created in 2021 and incorporated in January 2022, Feralpi Power On is the Feralpi Group's new renewable energy company. The company has a 5-year goal of producing zero-emission clean energy in an ethical and sustainable manner, with totally recyclable materials, to cover about 20% of the current energy needs of the Group's companies in Italy. The photovoltaic systems will be installed throughout the country and involve an investment of more than Euro 100 million.

ፊ ግ
Εμ

Chapter 2 Voluntary Consolidated NFS 2021 - "Strategy and management"

Read more about the Group's investments in Chapter 2.1 of the NFS





Discover the Group's financial data on the feralpigroup.com website

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

1.3

Financing for a green transition

Our relationship with different financial institutions is based on a dialogue to:

- identify the most appropriate solutions for financing business plan investments in terms of the amount and duration of financing lines;
- activate investments and use financing instruments that prioritise aspects of sustainability, circularity and decarbonisation.

In these terms, in 2021 Feralpi signed with a pool of institutions a 100 million loan (club deal) intended, among other things, to cover the group's 2021-2025 investment plan to finance strategic interventions in Italy aimed at concretising the ecological and energy transition including through research, development and technological innovation projects related to the implementation of circular and decarbonising industrial models. This financing sees an improvement in the margin sustained by Feralpi where the decrease in tons of CO₂ emitted per ton of finished product is confirmed.

Regarding past funding linked to ESG performance, this is the status:

Positive loan proposed by BNL Gruppo BNP Paribas that provided for the reduction of direct emissions intensity (EU ETS) - on 31 January 2022, it was replaced with a pool loan

having the objective of lengthening the average maturity of loans and streamlining the management of contractual relationships.

Intesa Sanpaolo financing in 2021 with the first CE-linked interest rate swap¹ in the Italian market, which includes a commitment to a progressive reduction of the Feralpi Siderurgica environmental footprint through circular processes and energy transition. The financing sees as a KPI for improvement for the Lonato del Garda plant the percentage of waste recovered and disposed of out of total waste (increasing from 79.5% in 2019 to 91.37% in 2021 thanks to some particularly high-performing projects continued during the year), the percentage of Italian scrap suppliers qualified according to ESG criteria (going from 91.5% in 2020 to 94.8% in 2021), and an update of the internal governance system in terms of Model 231.



Chapter 2.6.2 Voluntary Consolidated NFS 2021 - "Public and private funding for a green transition"

Read more about risks and management systems



¹ Instrument that rewards the virtuous conduct of the company by improving the conditions of the derivative if circular economy goals are met.

Discover the Group's **Environmental KPIs 2021**

FOSTERING THE ECOLOGICAL

ENSURING THE SAFETY IN THEIR UNIQUENESS

2 Ensuring business continuity







CONTRIBUTING TO CHANGE IN THE STEEL SECTOR

ENSURING BUSINESS CONTINUITY

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

CHALLENGES AND CONTEXT

Ensuring business continuity

For Feralpi, business continuity should be understood as the company's ability to manage crises and ensure agility in organisational processes through structured and efficient management systems. Such processes have been present in Feralpi for some time. However, the continuous updates in the IT field, the evolution of extreme situations in terms of climate or the protection of human health, require continuous updates and adjustments and the active involvement of numerous company functions.



Chapter 2 Voluntary Consolidated NFS 2021 -"Strategy and management"



Read chapter 1 "Feralpi Group" and discover products and services



Learn more about our business areas on the website



Look on the Feralpi Group website The value chain

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

Ensuring business continuity

Covid-19: second year of emergency

Following the flow of contagions and the relevant regulations, the activities of monitoring, risk assessment, management of protective measures and related updating of procedures and protocols continued by HR functions together with the **Covid Task Force**, Plant Safety Officers and the relevant Directors, company doctors, function managers. Actions to safeguard worker safety were therefore maintained and optimised.

Cybersecurity: management in security

With a view to preventing economic and reputational risks, Feralpi has perfected and enhanced a continuous monitoring system aimed at identifying possible threats from cyberspace. The **cybersecurity** strategy plan encompasses the entire Feralpi Group and moves first over a 4-year time frame (2021-2024).

The commodity crisis and the urgency of ensuring supply chain sustainability

For Feralpi, the **crisis in raw materials** (and therefore also in logistics) has impacted especially for products from non-European countries. To maintain the resilience of the supply chain, we have strengthened links with strategic suppliers and selected alternative suppliers.





INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

Ensuring business continuity

The cost of energy and the suspension of production

Despite the increase in costs and energy, during 2022 to maintain a normal production we have concentrated production in the time slots in which the cost of energy is lower.

Logistics: between pandemic, sustainability and digitalisation

In 2021, in Feralpi Siderurgica, the implementation of a tracking system for all phases of goods entry/exit was completed, which enabled the definition of specific reports to monitor the number of vehicles handled daily and the time required to perform the various goods loading/unloading activities.

In addition, at ESF Elbe-Stahlwerke Feralpi GmbH, major investments in energy-saving and resource-efficient technologies have been analysed and prepared in 2021 to ensure the long-term continuity of business operations.









INNOVATING FOR THE FUTURE OF PRODUCTION

IN THEIR UNIQUENESS

3 Innovating for the future of production

3.1

Quality

3.2

Industry 4.0 and digitalisation: from R&D efforts to technology development







Voluntary Consolidated Non-Financial Statement FERALPI GROUP FY 2021

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

INDUSTRY 4.0, RESEARCH AND DEVELOPMENT AND DIGITALISATION

Innovating for the future of production

We are a steel group that constantly invests in state-of-the-art production processes and modern, environmentally friendly technological solutions to ensure inclusive and sustainable industrial development.

55,996 (€/1,000 Group technical investments) +5.6% Steel produced vs. 2020	about 50 R&D project partners	
	,624,412 t el produced	28 current research projects	case regardi

Chapter 3 Voluntary Consolidated NFS 2021 - "Manufacturing: quality, research and innovation 4.0"

Research and development: discover

our cornerstones on the website









es of non-compliance ling product information and labeling

Supply chain quality: discover our approach on the website

CONTRIBUTING TO CHANGE IN THE STEEL SECTOR

ENSURING BUSINESS CONTINUITY

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

3.1



Quality is the set of characteristics and properties of a product, process or service, which give it the ability to satisfy customer needs.

The production of electric furnace steel involves the use of metals and materials, including lime, ferroalloys and refractories. The most important is scrap, which makes up the core of what is produced and then sold. The steel supply chain in which Feralpi operates develops a wide range of products, the quality of which - from production to the final product - is guaranteed through **specific** procedures for monitoring the entire process:





INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

3.2

Industry 4.0 and digitalisation: from R&D efforts to technology development

For Feralpi, innovation is the driver of development, an essential component of its corporate strategy for inclusive and sustainable industrialisation.

Feralpi Digital Ecosystem

The continuous trend toward technical-plant development aimed at the development of predictive technologies and automation, especially for special steels, is an indispensable condition for Feralpi to be efficient at the production level, to constantly reduce its environmental impacts and to improve industrial performance.

Underlying this approach are the **BAT** (Best Available Techniques) i.e. the set of advanced technical solutions (plant, business and control) that are financially and technically feasible within the scope of the relevant industrial sector. The use of Industry 4.0 technologies, such as Internet of Things, Artificial Intelligence and Big Data, are indeed instrumental in monitoring and efficiency of energy consumption, CO, emission and for the reuse of seemingly end-of-life materials.



Chapter 3 Voluntary Consolidated NFS 2021 - "Manufacturing: quality, research and innovation 4.0"

Chapter 3.4.1 Voluntary Consolidated NFS 2021 -"Research and Development"

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

3.2 Industry 4.0 and digitalisation: from R&D efforts to technology development

The role of research

The main objective of Research and Development activities is the pursuit of the company's strategic guidelines in terms of:

- 1. development of product lines;
- 2. development and optimisation of production processes;
- 3. increasing the sustainability of production.

The approach to innovation with which Feralpi enters the market translates into:

product improvement

improved process performance and safety



development of sustainability initiatives and reduction of the Group's environmental impact



process control and optimization

Learn more about product improvement on feralpigroup.com



Process performance and safety on feralpigroup.com







INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

3.2 Industry 4.0 and digitalisation: from R&D efforts to technology development

Coralis

environmental impact

DeepQuality

- Product improvement
- Improved process performance and safety
- Process control and optimization

Advanced sensing and process control logic to detect process anomaly situation.

Quality Integration

WireAccuracy 4.0

- Product improvement
- Improved process performance and safety

Application of technological developments and Industry 4.0 criteria for process control.

77 8

SupportCast

77 × × =



R

SteelZeroWaste

R



<u>7</u>7

SteelPro4.0

 Improved process performance and safety

Technological developments and application of innovative control systems in the entire production cycle of billets in steel mills in order to improve production performance, ener-



INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

3.2 Industry 4.0 and digitalisation: from R&D efforts to technology development

Onlyplastic

 Development of sustainability initiatives and reduction of the Group's environmental impact

Development of innovative solutions to replace coal in the EAF ing innovative materials capable of reducing CO, emissions.

Integrated

· Development of sustainability initi-

R

ConSolCast

Process control and optimization

Development of monitoring, systems using innovative control systems applied in continu-





PerMonList

OptiScrapManage

 Improved process performance and safety

Application of an innovative casting process control system with prediction and simulation

```
-90
```

-<u>6</u>3-





iSlag

Process control and optimization



FOSTERING THE ECOLOGICAL TRANSITION

AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

4 Fostering the ecological transition

4.2

-

4.1

Emission reduction and adaptation to climate change

Circularity as a sustainable management model

4.3

Circular processes in Feralpi





Voluntary Consolidated Non-Financial Statement FERALPI GROUP FY 2021

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

OUR COMMITMENT TO THE CLIMATE

Fostering the ecological transition

The steel industry is called upon to pursue both efficiency and rational use of resources to modernise processes. Feralpi Group has embraced the challenges of decarbonisation, engaging in the process of ecological and energy transition towards models with a lower impact.

$0.30 \text{ tCO}_2/\text{t}$ finished product

Emission intensity (Scope 1 and Scope 2 by location-based method) relative to hot processing

0.32 tCO./t finished product in 2020 0.35 tCO,/t finished product in 2019

522,453 tCO₂ eq

Indirect emissions Scope 2 (Category 2 - ISO 14064-1) resulting from electricity (according to the loca*tion-based* method)

-3.04% compared to 2020 -10.35% compared to 2019

2.02 GJ/t

Energy intensity per t of product (specifically billet)

1.96 GJ/ton in 2020 2.03 GJ/ton in 2019

486,552 t (89%)

Waste for recovery, recycling and reuse on the total waste generated by steel processing*

+9 percentage points over 2020 +8 percentage points over 2019



ISO 50001

· Feralpi Siderurgica · ESF Elbe-Stahlwerke Feralpi

ISO 14001

- · Feralpi Siderurgica
- · ESF Elbe-Stahlwerke Feralpi
- · Acciaierie di Calvisano · MPL

No fines or penalties for non-compliance with environmental protection regulations were imposed on any Group company in 2021.



Group to contribute to the reduction of consumption and impacts

81%

of climate survey respondents 2021

is satisfied with the Group's commitment to environmental protection

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

4.1

Emission reduction and adaptation to climate change

In accordance with European targets to achieve carbon neutrality, Feralpi has defined a five-year Group climate strategy in 2021 that sees a CO₂ reduction target of more than 90,000 t/y (when fully operational), investments in the range of Euro 100 million, and more than 118 MW of installed power from renewable energy with the goal of cover 20% of the energy consumption of the Group's Italian companies.

The pillars of Feralpi's climate strategy

Reduction of CO₂ emissions

The main actions implemented over the short term are:

- advanced energy monitoring;
- enhancement of energy efficiency interventions, with strengthening of economic sustainability by obtaining white certificates;
- Advanced Control systems for optimising billet preheating furnaces;
- research alternative materials to the fossil source;

2

Investments in decarbonisation projects



- accounting of CO₂ emissions in line with the methodology and guidelines of ISO 14064 and ISO 14067 by integrating risk management related to the application of Emission Trading;
- plant investments aimed at reducing direct emissions;
- investment in renewable energy production facilities.



Chapter 4.1 Voluntary Consolidated NFS 2021 - "Emission reduction and adaptation to climate change"

Chapter 4 Voluntary Consolidated NFS 2021 - "Environment: toward decarbonisation through efficiency, circularity and cutting-edge technology e tecnologia all'avanguardia"



Environment"

Read more: "Baseline indicators for

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

4.2

Circularity as a sustainable management model

Feralpi organises processes and facilities to minimise production residues, landfilling and raw material handling, investing in its replacement and circularity. Feralpi's production process is circular by nature: its circularity consists in producing steel from scrap, thus avoiding the release of waste into the environment and reducing the consumption of natural raw materials that would otherwise be needed.

The steel produced by Feralpi consists of 93% recycled material: the figure has been subjected to validation, by a third party, with positive results to the verifications of the percentage content of recycled material of origin according to the UNI EN ISO 14021 standard.

Materials used for steel production include scrap, additives, lime, ferro alloys, and refractories. Added to these are oxygen and inert gases. Some of these materials, for example scrap, are 100% materials recovered from other supply chains. Others, such as lime and refractories, have percentage of recycled matter (2% and 5%, respectively). The recycled share of additives (amounting to 18% in 2021) refers to filler coals, swellers, desulfurisers, deoxidisers, recarburisers and filler polymers.

CIRCULAR PROCESSES IN FERALPI

The steelmaking process is constantly evolving. The Group applies **innovative solutions** that aim to reuse waste materials also from other supply chains, such as the valorisation of plastic waste, which is too often dispersed in the environment and slow to decay.

Recovery and reuse of spent refractories in the production cycle in the

Recovery of dust and fumes to reduce the demand for mineral zinc

Slag recovery to replace materials of natural origin in the construction industry

Heat recovery for clean energy generation

Recovery of mill scale, to replace iron ore in the construction supply chain



INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

4.3

Circular processes in Feralpi

Chapter 4.2 Voluntary Consolidated NFS 2021 - "Circularity as a sustainable management model"



Learn more about environmental management with chapter 4.4 of the NFS - "Environmental policies and management"



Chapter 4.2 Voluntary Consolidated NFS 2021 - "Measuring environmental impact: Life Cycle Assessment (LCA), **Environmental Product Declaration** (EPD) and Circular Transition Indicators (CTI)"



 $| \langle \rangle$

24

NNOVATING FOR THE FUTUR OF PRODUCTION FOSTERING THE ECOLOGICAL TRANSITION ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS



009

000

0.00

000





0=



Ensuring the safety and empowerment of people in their uniqueness

	5.	2
	. /~	

Prevention for the safety of all

We protect rights in respect of the diversity of everyone

5.3

5.1

5

Acquisition and development of individuals

of t

Dichiarazione Volontaria Consolidata di Carattere Non Finanziario FERALPI GROUP ESERCIZIO 2021



ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

OUR COMMITMENT TO PEOPLE

Ensuring the safety and empowerment of people in their uniqueness

Inclusive economic growth, through policies and approaches aimed at fostering decent work, is a commitment that **Feralpi** pursues in full alignment with the International Labor Organisation (ILO), which promotes employment, guaranteeing rights at work, expanding social protection, and developing social dialogue.

24,8 training ho +38.7% compared to +6.9% compared to	Urs 2020	14.1% rate of new hires 12.5% in 2020 10.8% in 2019	450 certified managem in Feralpi Side	nent system	82 empl
more than 150 hours training on diversity and inclusion issues at Group level for a selected number of managers and the		79% job satisfaction	21.61 per million hours wo total occupational inju (considering only employed		al injury ra
'D&I' Working Group	rate ² of the Group		75.3%	73	
(66%	² Survey conducted in October 2021, with the biennial climate survey. The climate survey has seen an update	of people	in Feralpi	of e
in meth	in methodology and questions so comparability with the past is not always available	would recommend to	l their company a young person	consid worker	



<|



feel adequately educated, informed, and trained on risks and prevention measures

bs rate



of Feralpi workers

feel secure in the company

3.1%

employees

ider Feralpi's actions on kers' rights to be effective

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

5.1

Acquisition and development of individuals

A number of talent acquisition and development actions were promoted in 2021: while in Italy the Succession Planning, for the development of potentials, and Technical Graduate Program projects for the acquisition of technical figures were launched, in Germany a new strategy of recruiting on the ground through digital and paper channels was developed.

TECHNICAL GRADUATE PROGRAM

With the aim of actively contributing to the company's technical-technological development, the first Technical Graduate Program was launched in 2021: a challenging opportunity for 9 young engineers who had the ability to win a place within the Group and launch their careers in a high-tech industry such as the steel industry.

SIDER +

A dedicated selection process led to the identification of 17 candidates who underwent a 96-hour training course that, between distance technical training and in-person workshops, provided basic training useful for working in the steel industry.

STEEL ACADEMY

MANAGEMENT4STEEL

September 2021 saw the launch of the second edition of Management 4 Steel, implemented by the Steel Academy with the aim of training **12 figures** of potential with regard to organisational, management and soft skills.

MECHANICAL4STEEL

Aim of the project is to increase the technical skills of mechanical maintenance workers, foster a mindset open to innovations, and promote networking among specialists in the same field.

SUCCESSION PLANNING

With the aim of coping quickly and successfully with the (planned or sudden) replacement of employees in strategic business roles, a succession project was activated. This project aims at the early identification of candidates for succession in key positions, thus ensuring continuity and distinctive skills over time.

In addition, the project also aims to motivate and retain potential employees by defining skill, career and individual salary development paths for them.

Chapter 5.1 Voluntary Consolidated NFS 2021 - "Development and enhancement of skills"



LEADERSHIP4STEEL

Module that offers an innovative pathway aimed at developing soft skills. Aimed at **Operations** Managers, this high-level training course strengthens the synergy between players in the steel industry with a view to shared growth.

Read more: **Benchmark indicators**

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

5.2

Prevention for the safety of all

According to the 2021 Climate Survey, 9 out of 10 employees say they follow the necessary provisions and measures specified by the company regarding safety, and 82% feel adequately trained.

Feralpi adopts a prevention strategy to identify and define investments and policies for **employee safety**, and to reinforce awareness with ongoing training and activities to raise awareness.

In fact, health and safety training activities continued in 2021 for all new additions and proposed training updates on equipment use, working at heights and in confined spaces, first aid, defibrillator use, and fire fighting. In **FERALPI STAHL**, ad hoc training courses were promoted for managers and employees through digitalisation of training documents, in line with what was awarded in 2020 "Clever Fox" (Schlauer Fuchs).



FERALPI'S COMMITMENT TO SAFETY AND THE **SPREAD OF A SHARED** CULTURE

In parallel with the awareness and training actions, Feralpi continuously carries out improvement actions in all plants with a view to prevention and safety protection.



Chapter 5.2 Voluntary Consolidated NFS 2021 - "Safety culture"	Read more: Benchmark indicators for "Social"	



With prevention we also mean safeguarding company

health, through prevention and awareness measures. We have been a member since 2013 of the WHP Network - Workplace Health Promotion and we have been committed to pursuing a course of initiatives dedicated to improving the health and well-being of workers by reducing general risk factors and particularly those most related to the genesis of chronic non-communicable diseases.

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

5.3

We protect rights in respect of the diversity of everyone

We operate in line with the International Charter of Human Rights, the fundamental conventions of the International Labor Organization (ILO), the Organisation for Economic Cooperation and Development (OECD) guidelines for Multinational Enterprises and the ten principles of the United Nations Global Compact and in compliance with the principles and values referred to in the Group's Code of Ethics.

From the latest climate survey, Feralpi emerges as a company where the value of inclusion is perceived as strategic and important. Rights protection (73.1%), intergenerational inclusion (66.4%), gender inclusion (66.1%) as well as cultural inclusion (65.6%) are aspects on which Feralpi's work is considered effective. At the same time, 75.3% would recommend the Group to young people, 75.2% to people of different nationalities, and 72.8% to people with different religious denominations.

STRATEGIC PILLARS AND ACTIONS IMPLEMENTED IN THE 2020-2021 BIENNIUM



of an ad hoc project for

the promotion of STEN

professions among girls.

Chapter 5.3 Voluntary Consolidated NFS 2021 - "Human Rights and Diversity"

Read our Group policy

communications on the

subject and participation

in campaigns to raise

awareness.

and international commitments. In addition to the involvement for the creation of the Working

Group.





Creation of a "D&I" Working Group.

INNOVATING FOR THE FUTURE OF PRODUCTION

FOSTERING THE ECOLOGICAL TRANSITION

ENSURING THE SAFETY AND EMPOWERMENT OF PEOPLE IN THEIR UNIQUENESS

5.3 We protect rights in respect of the diversity of everyone

The "D&I" Working Group

In 2021, in line with the Group *Policy* and the actions previously promoted and carried out, it was decided to continue with the commitment in this direction and to work in a structured and timely manner on one of the 4 pillars, "Collective responsibility".

Therefore, a Working Group, dedicated to this issue, was created, involving about **20 people representing all the Group's** Italian and international plants, of all levels and seniority, and headed by the Human Resources Department and the External Relations and Sustainability Department.

The "D&I" Group was created in response to Feralpi's need to involve people trained and knowledgeable on the topic who are able internally to understand the opportunities and/or possible risk situations that may arise in the company and thus have the tools and clear governance vision of the issue.

Our path to inclusion





FERALPI GROUP

Feralpi Holding S.p.A. Via Carlo Nicola Pasini, 11 25017 Lonato del Garda - Brescia, Italy P. (+39) 030 9996.1 www.feralpigroup.com



٠

۰

Download the **Voluntary Consolidated** Non-Financial Statement 2021

Look at the **financial data 2021**

For further information on The Feralpi Group's Consolidated Non-Financial Statement, please write to sustainability@it.feralpigroup.com